

CERTIFICATE IN TALENT, COMPETENCY & SUCCESSION MANAGEMENT

Pennsylvania State University, USA



Join international participants at the following locations:

Kuala Lumpur
30 & 31 May & 1 June 2016

Bangkok
6, 7 & 8 June 2016

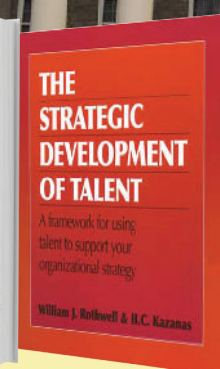
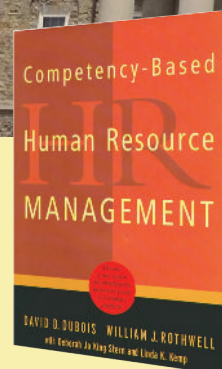
- Be mentored by Dr. Rothwell - the world's leading Talent, Competency and Succession Management
- Gain a Certificate from Penn State - a top ranked University
- Learn and network with top international Talent, Competency and Succession Management
- Receive cutting edge materials and toolkit to support practical action

PENNSTATE



By Professor William J. Rothwell

- Author of best selling and award winning books with over 90 internationally published titles
- President, Rothwell & Associates; World-renowned Consultant; Professor, Pennsylvania State University
- Heads the #1-ranked graduate program in HRD in the USA



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MISSION: TRANSFORMING LEADERS AND CHANGING THE WORLD FOR THE BETTER

INTRODUCTION FROM DR. WILLIAM J. ROTHWELL

In challenging economic times, organizations have a pressing need to attract, retain and develop first-rate, highly-productive talent to gain and keep competitiveness. Many organizations are struggling to prepare for the so-called "Talent Wars." That has drawn much attention to the issue of talent management and talent development.

But what do these terms mean? What proven strategies work to attract, manage, retain, position and motivate talented people as economic conditions globally become more challenging? This program addresses these questions.

Real world research has proved the fact that a talented employee can be as much as 20 times more productive than the average worker. Just imagine how much more we are capable of achieving with more talent in our organization.

Over the course of the 3-day workshop we will focus on key success factors plus the latest practices and developments in the area of talent management, competency modeling and succession management. I will also be sharing with you many contemporary tools and technologies that you will be able to put to practical use right away.

I will bring you to the cutting edge of the profession and enable you use effective talent, competency and succession management strategies and tactics to create competitive advantage for your organization which is sustainable through good and challenging economic times.

I look forward to working with you at this upcoming program. There is so much to learn and to do to achieve much greater results and I would like to take you on this exciting journey with me.

Sincerely yours,
Dr. William J. Rothwell

WHO SHOULD ATTEND

Senior Management, General Managers, HR Leaders, Vice Presidents,
HR Managers, Talent Management Heads, Senior Executives and Managers

LEARNING MATERIALS & CD-ROM TOOLKIT

Participants who enroll in this program will receive comprehensive learning materials and a toolkit of resources from Dr. Rothwell to guide them towards doing practical work for talent, competency & succession management.

WHY SHOULD YOU ATTEND

- Achieve competitive advantage with the latest developments and knowledge in the Talent, Competency and Succession Management
- Be mentored by Dr. Rothwell - the world's leading Talent, Competency and Succession Management
- Gain a Certificate from Penn State - a top ranked university
- Learn and network with top international leaders
- Receive comprehensive materials and a toolkit to support practical action
- Rise to the cutting edge of the Talent, Competency and Succession Management



OBJECTIVES OF THE PROGRAM

Upon completing the 3-day workshop, participants will be able to:

- Understand the terms talent management and talent development and show how they relate to succession planning and succession management
- Describe how to make the business case for talent management and succession planning in tough economic times
- Make the case for a systematic approach to talent development in their organizations – even in difficult economic times and against the backdrop of a tough labor environment
- Describe a strategic model to drive talent management and talent development
- Discuss the theory and best practice of competency identification, assessment and modeling as a foundation for talent management, development and succession planning
- Review proven approaches to performance management as a tool for talent development
- Define potential assessment and explain how it differs from performance management
- Review proven approaches to assessing the potential of individuals for higher-level responsibility
- Discuss how to identify competency-building strategies and link them to a company-specific competency model by level on the organization chart
- Summarize proven, creative techniques to recruit and select talent
- Identify and use alternative sources of talent – other than internal development or external recruiting/selection
- Review key ways to implement individual development planning successfully
- Understand technical succession planning, focused on technical workers such as engineers or other knowledge-focused workers, and examine ways to transfer knowledge
- Define social relationship succession planning, focused on workers whose social relationships are key to successful performance (such as sales, marketing and government/public relations) and examine ways to transfer social relationships
- Examine best practices in talent retention
- Prepare an action plan for participants to use upon their return to their organizations

LEARNING METHODOLOGY

- Short presentation
- Facilitation using adult-learning methodology
- Case studies and practice sessions
- Individual & group activities and exercises
- Action plan

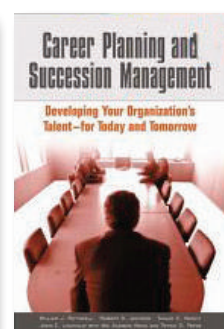
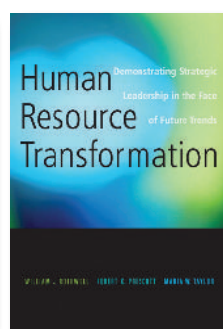
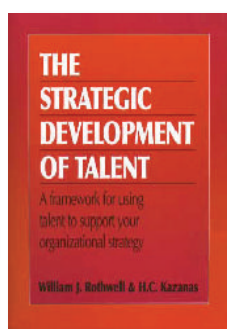
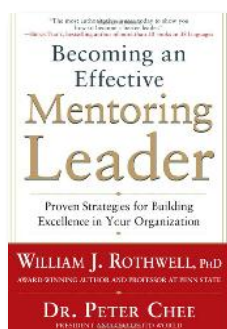


GENERAL INFORMATION

- Closing date for registration is two weeks before the event commences
- The fees cover participation at the event, lunch, tea breaks, materials and follow-up learning tools
- Replacements and representatives are allowed, however the fees paid are not refundable
- In the event that any of the speaker/s have to cancel their attendance for reasons outside the control of the organizers, the organizers reserve the right to reschedule or make changes as they deem fit
- VAT, bank commission and other bank charges must be borne by participants

INFORMATION FOR INTERNATIONAL PARTICIPANTS

- Special hotel room rates have been arranged. For hotel booking forms and rates, please contact respective ITD centers
- For optional tours, you may contact our partner hotels directly for prior arrangement or upon arrival



PROGRAM

Day 1 to 3

8.30am - 9.00am	Registration
9.00am - 12.30pm	Morning Session (Tea break from 10.30am - 10.45am)
12.30pm - 1.30pm	Networking Lunch
1.30pm - 5.00pm	Afternoon Session (Tea break from 3.30pm - 3.45pm)
Evening	Assignments and free time for interaction and networking among participants

DAY 1

MORNING

Introduction

- Program purpose
- Program objectives
- Program organization/structure
- Participant objectives
- Icebreaker: What issues does your organization face with talent management and development?

Defining Talent Management and Talent Development, and Making the Business Case for Them

- What are the definitions of talent management and talent development, and why are definitions important?
- How can the business case for continued effort in talent management and succession planning be made to senior leaders during challenging economic times?
- Activity on pinpointing the needs of your organization for talent management and development compared to best practice
- Debrief of the activity
- Activity on making the business case for talent management and development
- Debrief of the activity

Guiding Talent Management and Talent Development Systematically and Strategically

- A model to guide talent management and development
- Step-by-step review of the model
- Activity on using the model

AFTERNOON

Using Competency Modeling as Foundations

- What is a competency: Global differences
- Why are competencies important?
- Approaches to management competency modeling
- Activity on management competency modeling
- Debrief of the activity
- Approaches to technical competency modeling
- Activity on technical competency modeling
- Debrief of the activity

Using Performance Management and Potential Assessment as Foundations

- What is performance management?
(Different definitions exist)
- Why is performance management important for talent management and development?
- What is potential assessment, and how does it relate to performance management?
- Activity on performance management
- Debrief of the activity
- Activity on potential assessment
- Debrief of the activity



DAY 2

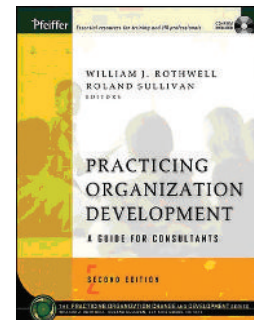
MORNING

Recruiting and Selecting Talent

- How does recruiting and selecting talent fit into a comprehensive talent program?
- What is recruiting, and what is selection?
- Why are there needs for innovative approaches to recruitment and selection?
- What research says about the most effective recruiting and selection methods
- Activity on recruitment
- Debrief of the activity
- Activity on selection
- Debrief of the activity

Using Alternative Sources of Talent

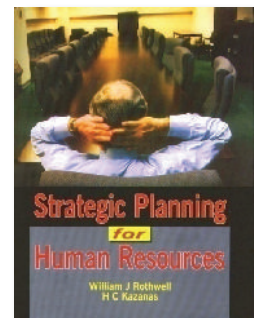
- What are "alternative" sources of talent?
- Why are they important?
- What role do they play in talent management?
- Activity on using alternative sources of talent to meet talent needs
- Debrief of the activity



AFTERNOON

Developing Individuals through Individual Development Planning

- What is individual development, and how can it be planned based on competencies?
- What approaches exist to individual development?
- How are plans formulated, implemented and evaluated?
- Activity on discovering developmental strategies
- Debrief of the activity
- Unusual thinking about talent management and development: Cutting-edge approaches



Talent Is More than Staffing: Technical Succession Planning to Address Transfer of Knowledge and Institutional Memory

- What is technical succession planning?
- What model guides technical succession planning?
- What practical techniques can be used to transfer knowledge?
- Activity on technical succession planning
- Debrief of the activity

DAY 3

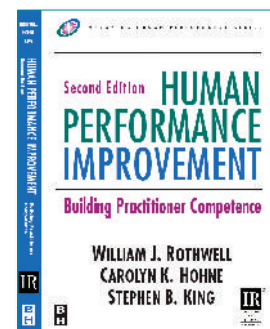
MORNING

Talent Is More than Staffing: Social Relationship Succession Planning to Address the Passing On of Business Contacts and Relationships

- What is social relationship succession planning?
- What model guides social relationship succession planning?
- What practical techniques can be used to transfer professional contacts?
- Activity on social relationship succession planning
- Debrief of the activity

Retaining Talent

- How does retention fit into a comprehensive talent program?
- Why are there needs for more attention to retention?
- What research says about the most effective retention strategies
- Activity to compare your organization to best practice in retention
- Debrief of the activity
- Activity on retention
- Debrief of the activity



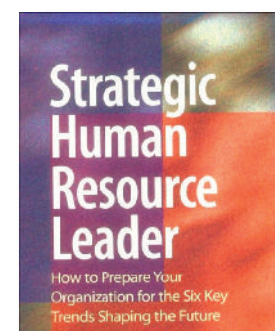
AFTERNOON

Planning for Action: What to Do Back Home

- What will you do when you return to your organization?
- How can you build interest in talent management and development?
- Action planning activity
- Debrief of the action plan
- Presentation of action plans

Conclusion

- Summary of the program purpose, objectives, and organization
- Review of participants' objectives
- Questions and answers
- Workshop evaluation
- Dr. Rothwell will give away a copy of his best selling and award winning book to one lucky participant



PROFILE OF WILLIAM J. ROTHWELL, PHD.

William J. Rothwell, PhD., SPHR, RODC, CPLP Fellow is President of Rothwell and Associates, Inc. He is also Professor of Human Resource Development at the University Park campus of the Pennsylvania State University. He heads the #1 ranked graduate program in HRD in the US. As a Consultant, he has worked with over 40 multinational corporations. Dr. Rothwell has worked in the Performance, Talent, Competency and Succession Management field since 1979 and has authored, co-authored, edited and co-edited more than 98 books and many best-sellers. Among his most recent publications are:

- Performance Consulting: Applying Performance Improvement in Human Resource Development
- ASTD Competency Study: The Training and Development Profession Revisited
- Becoming An Effective Mentoring Leader: Proven Strategies For Building Excellence in Your Organization
- The Encyclopedia of Human Resource Management (3 volumes)
- Lean But Agile: Rethink Workforce Planning and Gain a True Competitive Advantage
- Invaluable Knowledge: Securing Your Company's Technical Expertise - Recruiting and Retaining Top Talent, Transferring Technical Knowledge, Engaging High Performers
- The Manager's Guide to Maximizing Employee Potential: Quick and Easy Strategies to Develop Talent Every Day
- Human Resource Transformation
- Strategic Human Resource Leader, 2nd edition
- Practicing Organization Development, 3rd edition
- Planning and Managing Human Resources, 2nd edition
- Human Performance Improvement - Building Practitioner Competence, 2nd edition
- ASTD Models for Human Performance Improvement: Roles, Competencies and Outputs
- Career Planning and Succession Management
- Effective Succession Planning, 4th edition
- The Strategic Development of Talent
- Competency-based Human Resource Management
- What CEOs Expect From Corporate Training
- Beyond Training and Development, 2nd edition
- Improving On-The-Job Training, 2nd edition
- The Workplace Learner: How to Align Training Initiatives with Individual Learning Competencies

Dr. Rothwell was the winner of the American Society of Training and Development's (ASTD) prestigious Distinguished Contribution to Workplace Learning and Performance award for 2011. In 2013 he was again honoured by ASTD by being named a Certified Professional in Learning and Performance (CPLP) Fellow. His best-selling book, *Effective Succession Planning: Ensuring Leadership Continuity and Building Talent from Within*, 4th ed. (New York: Amacom, 2010), is regarded by many as the "corporate



ABOUT PENN STATE UNIVERSITY

Pennsylvania State University (Penn State) is one of the largest universities in the US. Founded in 1855, Penn State has grown into a world-class learning and research institution. With a core campus covering 5,448 acres, the University Park campus is the epicenter for about 40,500 students, 3,000 faculty and 13,000 other employees. The university offers degrees in about 160 baccalaureate and 150 graduate programs.

Penn State ranks among the US's 10 largest public research institutions, directing more than \$650 million in 2006 to support research and development activities, many having important economic implications. A majority of research funds come from sources outside Pennsylvania, principally from the US government, business and industry, and foundations. In 2005, for example, Penn State attracted \$359 million in federal research funds - 9th highest among all US public universities.

Penn State is highly prestigious for being the #1 ranked graduate program in HRD in the US. It operates the largest outreach effort in American higher education, delivering programs to learners in all 50 states and 80 nations worldwide.



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Mission

Transforming leaders and changing the world for the better.

Vision

The #1 global leadership development expert.

Core Values (LISTEN):

Love, **I**nnovation, **S**ynergy, **T**rust,
Excellence and **N**urture



Competitive Advantage Statement:

ITD World is an ISO certified & award winning Multinational Corporation that provides the world's best leadership development solutions to leading global organizations. We offer comprehensive & innovative solutions that produce superior results.

Core Activities & Resources:

Talent and Leadership Development; Corporate Training and Consulting; Professional Competency Certification; Mega Events and Seminars; Coaches, Mentors and Speakers Bureau; Community Services and Campaigns. Over 238 world-class programs and more than 100 dedicated mega gurus, top international resource persons, trainers, speakers, coaches and consultants from around the world.

Exclusive Mega Gurus:

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Quality Certification, Awards & Publications:

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